



Annual Performance Report 2023

Department of Project Management and Monitoring

Ministry of Finance, Economic Stabilization and National Policies

Annual Performance Report– 2023
Department of Project Management and Monitoring
Expenditure Head No: 280

Chapter 01 - Institutional Profile/Executive Summary

Chapter 02 – Progress and the Future Outlook

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Chapter 01 – Institutional Profile/ Executive Summary

1.1 Introduction

In order to ensure the efficient and optimal use of resources in public investment, it is essential to pay special attention to achieve the desired results from the development projects and programs implemented throughout the island within the agreed cost and time frame in public financial management. Furthermore, through a proper management and monitoring process, it is possible to report the progress of projects and programs to the relevant parties as well as take rational and informed decisions regarding the removal of obstacles and issues arising during the implementation of projects. In order to achieve this main objective, the Department of Project Management and Monitoring provides supervision, consultation and facilitation related to the smooth implementation of projects within a specified time frame.

The Department of Project Management and Monitoring also provides necessary facilities for popularization and implementation of the national evaluation policy framework of the public sector, as well as to carry out project evaluations based on the requests made by various parties and thereby provide recommendations for the planning process in order to create a suitable environment for the country's development and ensure sustainability of those interventions. Project evaluations provide actionable inputs to improve planning of development programmes, financing, monitoring and management of development interventions. Hence, evidence based evaluations provide necessary inputs to improve the efficiency and effectiveness of development projects and programs, draw lessons learned from past experiences, and to systematically plan future projects by avoiding mistakes in the past.

1.2 Vision, Mission, Objectives of the Institution

Vision:

Towards development effectiveness

Mission:

Monitoring, evaluation and facilitation of all development projects to ensure the generation of intended development results as well as providing consultancy to implementing agencies.

Objective:

Enhance the generation of intended development results within the agreed time and cost through optimal use of resources.

1.3 Key Functions

1. Collect information, analyze and monitor foreign and local funded development projects and programmes
2. Report performance of large and Mega scale projects and programs to the Cabinet, quarterly.
3. Resolving issues of the mega-scale development projects and programmes through National Operation Room Committee.

4. Facilitate to review the status of development projects and programmes financed by different development partners
5. Verify the results achievement of selected foreign financing development projects and report them to donor agencies for foreign finance disbursement
6. Facilitate the implementation of National Evaluation Policy
7. Undertake of projects assessments and evaluations based on the request made by different partners and provide feedback to the planning process
8. Distribute development information through publishing performance reports of the development projects and programmes

1.4 Organizational Chart: (Annexure 1)

1.5 Main Divisions of the Department

The Department of Project Management and Monitoring has structured with the seven (07) technical units and two (02) co-operate units under the direct supervision of Director General and five Additional Director Generals as below.

Technical Units of the Department

- i. Industry and Finance
- ii. Water Supply and Power
- iii. Agriculture and Irrigation
- iv. Education and Health
- v. Urban, Provincial and Regional Development
- vi. Transport and Roads
- vii. Public Administration

Co-operate units of the Department

- i. Establishment
- ii. Finance

Chapter 02 – Progress and the Future Outlook

2.1 Monitoring and Reporting of Development Projects and Programmes

Monitoring of development projects throughout the year is one of the main functions of the Department and inform the progress to policy makers quarterly. During the time period of public financial management is in a challenging situation, it was also challenging for the Department to monitor development projects in the year 2023 in order to be able to provide the expected benefits to the people in a timely manner by effective utilization of the funds invested from the consolidated fund as well as from the earnings of public institutions in development projects and programs and following a strategic approach. However, Department was able to submit first, second, third and fourth quarter progress reports of year 2023 to the Cabinet of Ministers with recommendations by monitoring the progress and summarizing the observations of relevant reports.

In 2023, 209 large and mega scale development projects have been implemented under various line ministries utilizing foreign and domestic financial resources. These 209 projects were implemented by 22 different Ministries and implementation progress of projects was collected from those Ministries monthly. Out of these large and mega scale projects, 91 projects were financed by domestic funds and 118 projects financed by foreign funds.

Despite the situation aroused due to temporary suspension of disbursement by bilateral donors, utilization of capital fund flow for recurrent expenditure to fulfill the basic needs of the people, daily power blackouts, restrictions on importations caused by exchange rate crisis and severe hardships created such as shortage of raw materials, fuel shortage, increase production cost, only 33 projects, out of 107 projects that were scheduled to be completed by the end of the fourth quarter of 2023 were able to generate final project results. Further, it was reported that, 06 mega scale projects were suspended at the end of the year due to performance issues.

Financing Source	No. of Projects	2023 Allocation (Rs. Bn)	Actual Expenditure (Rs. Bn)	Financial Progress (%)	Bills in Hand (Rs. Bn)
Domestic Fund	86	157.3	102.5	65.2	6.9
Domestic Loan	05	7.9	0.9	11.4	2.3
Foreign Loan	99	535.1	254.2	47.5	47.6
Foreign Grants	19	15.9	3.7	23.3	0.1
Total	209	716.2	361.3	50.4	56.9

The measures taken to revamping the National Development Information System (NDIS) established in the department, which was proposed to develop the software for the collection of data correctly and easily in the progress monitoring, by using new technologies, were terminated midway due to the poor performance of the contractor, and therefore, Department has made a significant effort in reviewing, reporting, coordinating and resolving issues encountered during the implementation of projects in consultation with the relevant parties. To avoid this situation, several discussions were held in 2023 with World Bank to find out the possibility of re-structuring the integrated web-based monitoring system utilizing new technology.

A special attention should be paid to resolving existing issues in some of the projects identified during the progress review process. Therefore, the monthly and quarterly reports provided by the line ministries and the project performance meetings with the stakeholders alone are not sufficient to ascertain the true status of the projects, and therefore, observations made through field visits are very important. Accordingly, this department prepares field visit plan at the beginning of each year under each sector. However, despite the situation of capital funds flow in the year 2023 aimed at meeting the basic needs of the people and having to be used for recurring expenses, as well as in the midst of obstacles caused by the increase in transportation costs caused by the rapid increase in fuel prices due to the economic inflation in the country, among the 151 field trips targeted for that year, critical projects covering all sectors 23 projects were observed by 14 related field monitoring visits and the department carried out a special task to solve the problems of the development projects according to the field observations, reports and the data collected.

The series of progress review meetings were held by the Department in 2023 with the officials of 8 line ministries to discuss most vulnerable large & mega scale projects identified from reviewing quarterly progress reports and enabling to facilitate their smooth operation by resolving the existing issues. Further, this department was provided necessary facilities through the National Operations Room to resolve issues that cannot be resolved at the departmental level.

2.2 Field Monitoring

1. Health and Education Sector



Establishment of National College of Education for Technology Stream, Kuliyaipitiya



Establishment of Specialized Maternity Hospital, Kaluthara

2. Transport and Highways Sector



Railway Efficiency Improvement Project – Malapalla Housing Scheme

Railway Efficiency Improvement Project – Installation of Islandwide of a Railway Telecom System



Construction of Import Cargo Terminal building at the Bandaranayke International Air Port (BIA), Katunayaka, Stage I

Enhancing Deep Berth Capacity of Jaya Container Terminal (JCT) – V Project Civil Works

3. Water Supply and Power Sector



Development and Upgrading of Aviation Refueling Terminal – Bandaranayaka International Airport, Katunayaka



Jaffna – Kilinochchi Water Supply & Sanitation Project

4. Agriculture and Irrigation Sector



Mahaweli Water Security Investment Programme

5. Urban, Provincial and Rural Development Sector



Anuradapura Integrated Urban Development Project

2.3 Conducting Special Meetings and Discussions

In order to review existing project issues, find out new financial sources, discuss structural matters and detailed development alternative proposals, as well as to ensure that expected results of public investments are generated on time when expediting the projects, the department has conducted special meetings and discussions with the participation of line ministry officials, project directors, contractors, development stakeholders and representatives of other departments of the Ministry of Finance.

Furthermore, a series of special meetings were organized by this department and in cases where participation in the meetings was problematic due to transportation difficulties, the relevant parties were also made to participate through the online system.

**Table No 2.2 : Progress of Monitoring through Field Visits
(From 2023.01.01 to 2023.12.31)**

Sector/ Field	No. of planned visits	No. of project covered through Field supervision	No of institutes where received the Department observation
Water Supply & Electricity	14	1	1
Agriculture & Irrigation	26	4	4
Health & Education	54	6	5
Transport & Irrigation	22	8	8
Regional, Provincial Development & Public Administration	17	3	2
Industry & Finance	18	1	-
Total	151	23	20

This Department has conducted special meetings in order to provide continuous facilitation by submitting ideas and proposals for the formalization and efficient execution of the basic activities of starting development projects such as expediting land acquisition activities, expediting the procurement process and solving inter-agency problems, etc. and the officers of the department also participated in the meetings and discussions related to development projects conducted by other institutions.

**Table No 2.3: Special Meetings and Discussions held in 2022
(From 2023.01.01 to 2023.12.31)**

Meetings / Discussions Classification	Number
Special meetings conducted by DPMM with Line Ministries and Project Management Units to resolve project issues	23
National Operation Room Committee (NOR) meetings	26
Donor Review Meetings	02
Progress Review Meetings	15
Sectoral Meetings	14
Meetings with development partners	28
Steering Committee Meetings /Project Coordination Committee Meetings	38
Other Special Meetings / Discussions	39
Total	185

It has been observed that, there is a need of establishing a stable system to make strategic decisions and respond quickly to solving the problems that have arisen, as there are some cases where the expected results of some large-scale development projects cannot be achieved even within the period of extension of time. Accordingly, it has been decided to establish National Operation Room (NOR) under the Department of Project Management and Monitoring as per the decision taken at meeting of Cabinet of Ministers held on 05.12.2022. A committee consisting of 11 officials headed by the Prime Minister's Secretary has also been established to deal with the issues presented to this National Operations Room. The role of Re-strategizing and Acceleration of Mega Projects (RAMP) Committee established by the Cabinet of Ministers meeting held on 05.09.2022 is also to be carried out by this National Operations Room.

The terms of reference of the committee are as follows.

1. Make strategic decisions in relation to the issues of all development programs/ projects, respond promptly and provide advice and recommendations to the relevant parties.
2. Take prompt actions and make recommendations and suggestions regarding the directives referred to this committee by decisions of Cabinet of Ministers.
3. Follow up on the progress of implementation of the decisions given by the “Re-programming and Acceleration of Large Scale Development Projects (RAMP) Committee”.
4. Convening and discussing with third parties including the contracting community, development stakeholders, academics, foreign missions and official representatives related to development programs.

In the year 2023, 26 sessions of National Operations Room meetings were held in year 2023 and 138 different projects implemented under 19 line ministries were reviewed with the participation of relevant officials. Within these 26 meetings, 6 projects as a follow up on the decisions of the RAMP Committee, 7 projects at the request of Treasury Departments, 14 recommendations related to Cabinet decisions and 4 non-project issues were discussed and decisions were made. The progress of the implementation of the committee's interventions and decisions given is given below.

Table 2.4 : Progress in implementation of interventions and decisions made by the NOR Committee (From 01.01.2023 to 31.12.2023)	
Classification of Issues	No. of Projects
Release of Domestic/Foreign Funds	14
Obtaining loan agreements/project time extensions	34
Revision of Cost Estimates	01
Contract Management	08
Project Management Unit staff	32
Acquisition of land	03
Coordination among stakeholders	04
Effective deployment of project costs	07
Prioritization of activities according to the timeliness of the projects	14
Completion of project activities in a manner that benefits delivered to the public in a safe manner in a crisis economic climate	08
Ownership issues in completed projects	10

2.4 Facilitation of development partners

The task of a facilitator of development stakeholders in the implementation of development projects through the annual review process with development stakeholders in order to confirm the timely achievement of the desired development results through the acceleration of projects is another key element in the annual program of this department.

Accordingly, progress reviews were conducted on 32 projects supported by the Asian Development Bank (ADB) and the European Union (EU) in year 2023. It has contributed to an effective project management by bringing the challenging issues of the projects to the attention of the relevant authorities. It was not possible to conduct development project reviews with other development stakeholders as planned due to the complex issues that emerged in the contemporary economic crisis.

2.5 Progress of Preparation of National Evaluation Policy (NEP)

In the year 2019, this department appointed a national steering committee on the preparation of the evaluation policy with the intervention of high government officials who represented various institutions and based on its guidance and support, the national evaluation policy was prepared and announced under the leadership of the Honorable Prime Minister.

The guidelines, standards, evaluation ethics, institutional structures, evaluation agendas, methods and strategic approaches required for the implementation of the national evaluation policy that have been announced and the framework for the implementation of the national evaluation policy have been drafted in three languages and officially launched on 8th September 2023 headed by His Excellency the President.

In order to institutionalize the process of project and program evaluation in the public sector, officials involved in project planning, monitoring and financial management should provide sufficient knowledge on the subject of this evaluation.

In order to meet this need, the Department of Project Management and Monitoring was conducted a series of Training of Trainers (TOT) programs and awareness on evaluation programs covering all provinces of the island in 2023 to expand the knowledge of evaluation among qualified officials as the initial step to bring public sector evaluation into the mainstream.

Table 2.5 : Training of Trainers and Awareness Programmes (From 01.01.2023 to 31.12.2023)		
	No. of Programs	No. of Officers Participated
Training of Trainers Programs	4	92
Awareness Programs	9	391

Development of Organizational and Inter-Agency Results Frameworks (ORF) for line ministries

As per the decision made by Cabinet of Ministers, preparation of Organizational Result Framework (ORF) of the Line Ministries which assess the performance of the line ministries annually was started in year 2023 with the support of the Consultant of the Asian Development Bank in order to ensure that, the hierarchy of the Line Ministry is linked with the Key Performance Indicators (KPI) of development investments

Accordingly, with the guidance of expert knowledge and consultants, sessions on the introduction of Results Frameworks for 25 line ministries were held last year. Accordingly, with the guidance of experts and consultants, special attention was paid to the preparation of result frameworks for nine line ministries with higher costs and the preparation of result

frameworks for other line ministries is still in progress. It is expected to submit the Cabinet Memorandum on Performance Indicators agreed to achieve by the line ministry which included in the Organizational Result Framework (ORF).

2.6 Publishing Performance of the Development Projects and Annual Programmes

Quarterly progress reports on the performance of development projects and programs along with the recommendations of this department were submitted to the Cabinet of Ministers. At the end of every quarter, the Ministry Secretaries have been informed about the evaluations and observations of this department on the projects implemented under their Ministries along with the decisions given by the Cabinet of Ministers.

The relevant progress on projects was disseminated among the policy makers, donor agencies and finally published them in the Ministry of Finance, Economic Stabilization and National policies website (www.treasury.gov.lk) enabling public, civil societies and other interest parties to perceive public expenditure, efficiency and effectiveness of resource utilization.

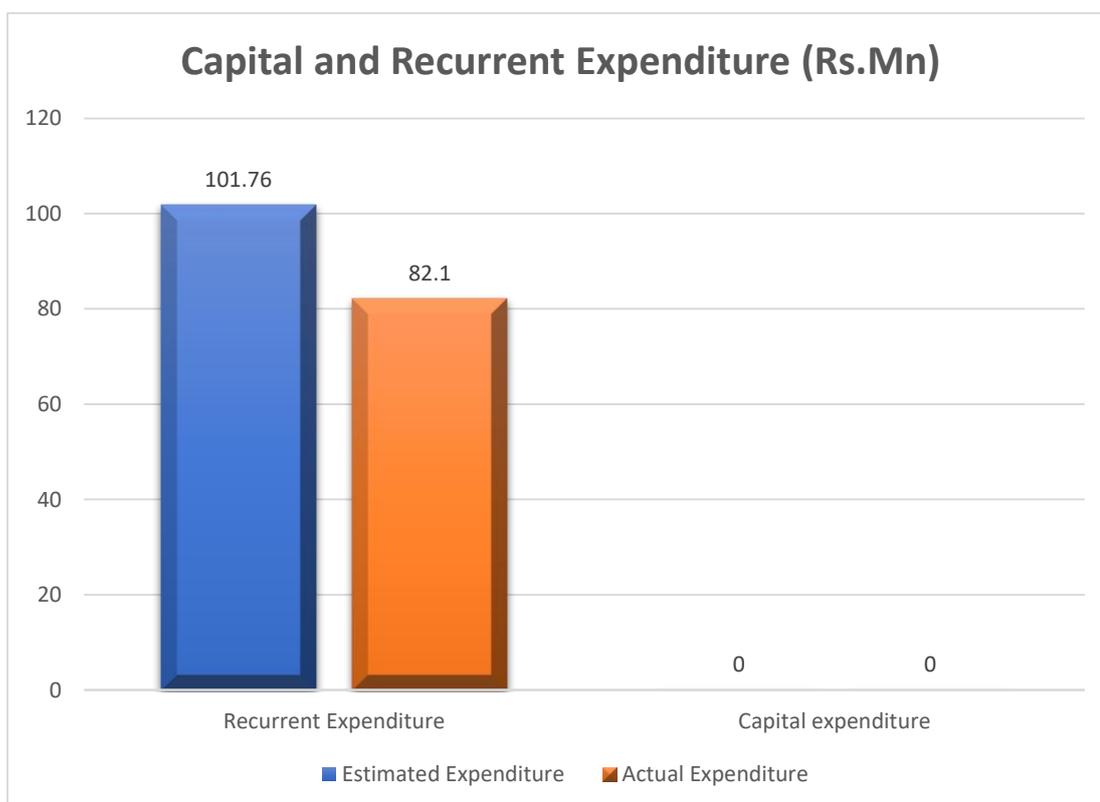
Chapter 3 – Overall financial performance

3.1 Budgetary Information

The approved estimate and the annual expenditure for the year 2023 are illustrated by the Chart No. 01 and Table No. 3.1. The detail report of budgetary information is given below.

Table No 3.1 : Budgetary Information as at 2023.12.31		
Capital and Recurrent Expenditure as at 2023 -Rs. Mn		
Category	Estimated Expenditure	Actual Expenditure
Recurrent Expenditure	101.76	82.10
Capital Expenditure	-	-
Total	101.76	82.10

Chart No 3.1: Budgetary Information as at 2023.12.31



3.2 Total Financial Performance for the year 2023

Revised Budget Allocation 2023		No.	Actual		
			2023 Rs.	2022 Rs.	
-	Revenue Receipts		-	-	
-	Income Tax	1	-	-	ACA-1
-	Taxes on Domestic Goods & Services	2	-	-	
-	Taxes on International Trade	3	-	-	
-	Non-Tax Revenue & Others	4	-	-	
-	Total Revenue Receipts (A)		-	-	
-	Non Revenue Receipts		-	-	
-	Treasury Receipts		74,140,000	61,801,000	ACA-2
-	Deposits		120,440	18,240	ACA-4
-	Advance Accounts		6,000,000	8,254,000	ACA-5
-	Other Misc Ledger Receipts		-	-	
-	Total Non Revenue Receipts (B)		80,160,440	70,063,000	
-	Total Revenue Receipts & Non Revenue Receipts C = (A)+(B)		80,160,440	70,063,000	
-	Reimburse to the Treasury (D)		141,574	(1,531,000)	
-	Net Revenue Receipts & Non Revenue Receipts E = (C)-(D)		81,685,742	71,594,000	
-	Less: Expenditure		-	-	
-	Recurrent Expenditure		-	-	
71,000,000	Wages, Salaries & Other Employment Benefits	5	41,272,800	40,547,000	ACA-300
26,500,000	Other Goods & Services	6	20,400,000	18,648,000	
400,000	Subsidies, Grants and Transfers	7	121,000	84,000	
-	Interest Payments	8	-	-	
-	Other Recurrent Expenditure	9	-	-	
101,900,000	Total Recurrent Expenditure (F)		61,693,800	61,279,000	
-	Capital Expenditure		-	-	
-	Rehabilitation & Improvement of Capital Assets	10	-	-	ACA-300
-	Acquisition of Capital Assets	11	-	100,000	
-	Capital Transfers	12	-	-	
-	Acquisition of Financial Assets	13	-	-	
-	Capacity Building	14	-	90,000	
-	Other Capital Expenditure	15	-	-	
-	Total Capital Expenditure (G)		-	190,000	
-	Deposit Payments		120,440	18,240	ACA-4
-	Advance Payments		4,000,000	5,118,000	ACA-5
-	Other Misc Ledger Payments		-	-	
-	Total Misc Ledger Expenditure (H)		4,120,440	5,136,000	
-	Total Expenditure I = (F)+(G)+(H)		65,814,240	66,605,000	
-	Balance as at 31st December J = (E)-(I)		15,149,577	14,988,000	
-	Balance as per the Original Adjustment Statement		15,149,577	(348,000)	ACA-7
-	Original Balance as at 31st December		15,149,577	14,640,000	ACA-8



3.3 Statement of Financial Position

ACA-P

**Statement of Financial Position
As at 31st December 2023**

	Note	Actual	
		2023	2022
		Rs.	Rs.
Non Financial Assets			
Property, Plant & Equipment	ACA-6	64,604,642	70,249,791
Financial Assets			
Advance Accounts	ACA-55(a)	8,628,183	9,279,250
Cash & Cash Equivalents	ACA-3	-	-
Total Assets		73,232,825	79,528,641
Net Assets / Equity			
Net Worth in Treasury		8,628,183	9,279,250
Property, Plant & Equipment Reserve		64,604,642	70,249,791
Ret and Work Advance Reserve	ACA-5(b)	-	-
Current Liabilities			
Deposits Accounts	ACA-4	-	-
Unsettled Interest Balance	ACA-3	-	-
Total Liabilities		73,232,825	79,528,641

Detail Accounting Statements in ACA format Nos. 1 to 7 presented in pages from 1 to 21 and Annexures to accounts presented in pages from 22 to 29 form an integral part of these Financial Statements. The Financial Statements have been prepared in complying with the Generally Accepted Accounting Principles wherever most appropriate. Accounting Policies are used as disclosed in the Notes to the Financial Statements and hereby certify that figures in these Financial Statements, Notes to accounts and other relevant accounts were reconciled with the Treasury Books of Accounts and found in agreement.

We hereby certify that an effective internal control system for the financial control exists in the Reporting Entity and carried out periodic reviews to monitor the effectiveness of internal control system for the financial control and accordingly make alterations as required for such systems to be effectively carried out.

 Chief Accounting Officer Name : Designation : Date : 25/12/23	 Accounting Officer Name : Designation : Date : 22-12-2023	 Chief Financial Officer/ Chief Accountant/ Director (Finance)/ Commissioner (Finance) Name : Date : 25/12/23
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K.M.M. Siriwardana Secretary to the Treasury and Secretary to the Ministry of Finance, Economic Stabilization and Monetary The Secretariat - General Treasury Colombo 01.	K. Piratheepan Director Department of Project Management & Monitoring, General Treasury Colombo 01.
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3.4 Statement of Cash Flows

Statement of Cash Flows for the Period ended 31st December 2023		
	Actual	
	2023 Rs.	2022 Rs.
Cash Flows from Operating Activities		
Total Tax Receipts	-	-
Fees, Fines, Penalties and Licenses	-	-
Profit	-	-
Non Revenue Receipts	-	-
Revenue Collected on behalf of Other Revenue Heads	1,476,158	1,774,813
Interest Received	58,148,000	91,801,880
Recoveries from Advances	1,884,329	6,761,980
Deposit Received	728,446	58,280
Total Cash generated from Operations (A)	86,214,833	187,297,693
Less: Cash disbursed for:		
Personal Emoluments & Operating Payments	81,803,183	83,777,438
Subsidies & Transfer Payments	377,870	384,142
Expenditure incurred on behalf of Other Heads	-	1,941,881
Interest Settlement to Treasury	814,974	12,532,854
Advance Payments	2,833,244	1,118,751
Deposit Payments	728,446	58,280
Total Cash disbursed for Operations (B)	86,214,833	187,297,316
NET CASH FLOW FROM OPERATING ACTIVITIES (C) = (A)-(B)	(0)	195,688
Cash Flows from Investing Activities		
Interest	-	-
Dividends	-	-
Divestiture Proceeds & Sale of Physical Assets	-	-
Recoveries from the Landlog	-	-
Total Cash generated from Investing Activities (D)	-	-
Less: Cash disbursed for:		
Capital Expenditure	-	195,688
Total Cash disbursed for Investing Activities (E)	-	195,688
NET CASH FLOW FROM INVESTING ACTIVITIES (F) = (D)-(E)	-	(195,688)
NET CASH FLOWS FROM OPERATING & INVESTMENT ACTIVITIES (G) = (C) + (F)	(0)	(8)
Cash Flows from Financing Activities		
Local Borrowings	-	-
Foreign Borrowings	-	-
Grants Received	-	-
Total Cash generated from Financing Activities (H)	-	-
Less: Cash disbursed for:		
Repayment of Local Borrowings	-	-
Repayment of Foreign Borrowings	-	-
Total Cash disbursed for Financing Activities (I)	-	-
NET CASH FLOW FROM FINANCING ACTIVITIES (J) = (H)-(I)	-	-
Net Movement in Cash (K) = (G) + (J)	-	-
Opening Cash Balance as at 01st January	-	-
Closing Cash Balance as at 31st December	-	-



3.5 Notes to the Financial Statements

Basis of Reporting

1) Reporting Period

The reporting period for these Financial Statements is from 01st January to 31st December 2023.

2) Basis of Measurement

The Financial Statements have been prepared on historical cost modified by the revaluation of certain assets and accounted on a modified cash basis, unless otherwise specified.

The figures of the Financial Statements are presented in Sri Lankan rupees rounded to the nearest rupee.

3) Recognition of Revenue

Exchange and non exchange revenues are recognised on the cash receipts during the accounting period irrespective of relevant revenue period.

4) Recognition and Measurement of Property, Plant and Equipment (PP&E)

An item of Property, Plant and Equipment is recognized when it is probable that future economic benefit associated with the assets will flow to the entity and the cost of the assets can be reliably measured.

PP&E are measured at a cost and revaluation model is applied when cost model is not applicable.

5) Property, Plant and Equipment Reserve

This reserve account is the corresponding account of Property Plant and Equipment.

6) Cash and Cash Equivalents

Cash & cash equivalents include local currency notes and coins in hand as at 31st December 2023.

- In cases where there are transactions which are specific to a particular reporting entity, relevant information can be entered in and revisions can be made as needed in the formats and the disclosure required for those specific transactions may be included under "Reporting Basis"
-

Only the accounting policies relevant to the reporting entity should be disclosed under the reporting basis.



3.6 Performance of the Revenue Collection

This department is not a revenue collection institute.

Table 3.2 : Performance of revenue collection					
					Rs. '000
Revenue Code	Description of the Revenue Code	Revenue Estimate		Revenue Estimate	
		Original Estimate	Original Estimate	Amount (Rs.)	as a % of Final Revenue Estimate
This department is not a revenue collection institute.					

3.7 Performance of the Utilization of Allocation

Table 3.3 : Performance of utilization of allocation				
				Rs. '000
Type of Allocation	Allocation		Actual Expenditure	Allocation Utilization as a % of Final Allocation
	Original Allocation	Final Allocation		
Recurrent	101,760,000	101,760,000	82,103,670	81
capital	-	-	-	-

3.8 In terms of F.R.208 grant of allocations for expenditure to this Department as an agent of the other Ministries/Departments

Table 3.4 : Allocations for expenditure to this Department as an agent of the other Ministries/Departments						
						Rs. '000
Serial	Allocation Received from Which Ministry /Department	Purpose of the Allocation	Allocation		Actual Expenditure	Allocation Utilization as a % of Final Allocation
			Original Allocation	Final Allocation		
01	-	-	-	-	-	-

3.9 Performance of the Reporting of Non-Financial Assets

Table 3.5 : Performance of the Reporting of Non-Financial Assets					
					Rs. '000
Assets Code	Code Description	Balance as per Board of Survey Report as at 31.12.2023	Balance as per financial Position Report as at 31.12.2023	Yet to be Accounted	Progress as a percentage (%)
9151	Building and Structures	-	-	-	
9152	Machinery and Equipment	64,604,642.34	64,604,642.34	-	100%
9153	Land	-	-	-	
9154	Intangible Assets	-	-	-	
9155	Biological Assets	-	-	-	
9160	Work in Progress	-	-	-	
9180	Lease Assets	-	-	-	

3.10 Auditor General's Report

** ** The final audit report issued by the Auditor General has been scanned and placed as annexure 02 here while submitting to the Parliament.

Chapter 04 – Performance indicators

4.1 Performance indicators of the institutions (Based on the Action Plan)

Table 4.1 : Performance indicators of the institutions (As at 31.12.2023)			
Specific Indicators	Actual output as a percentage (%) of the expected output		
	100%- 90%	75% -89%	50%-77%
Number of projects and programmes reviewed	√		
Number of monitoring reports issued on time for decision making		√	
Number of donor reviews held for attending issues			√
Number of field visits undertaken and issues identified			√
Level of formulation of the National Evaluation Framework	√		
Level of engaging in the evaluation process of a selected project	The preliminary discussions and tasks required for the evaluation of 02 selected projects in the year 2024 were carried out in the last quarter of 2023.		
Number of training programs aimed at improving staff skills and competencies of the DPMM	√		

Chapter 5 - Performance of achieving the Sustainable Development Goals (SDG)

The role to be played by the department in terms of monitoring and evaluating the progress of achieving the desired results of the development projects and programs implemented by the government in order to achieve the Sustainable Development Goals (SDG) is shown in Table No. 5.1.

Table 5.1 - Performance of Achieving Sustainable Development Goals					
Goal / Objective	Targets	Indicators of the achievement	progress of the achievement to date		
			0% - 49%	50%- 74%	75%- 100 %
16	16.6	1. Number of stakeholders accessing the web-based National Development Information System	The National Development Information System is at the processing level		
	16.7	2. Reports of Obstacles to Web-Based National Development Information System Access			
	16.8	3. Easy access to evaluation disclosures	√		
	16.10	4. Reports of timely blockages to the Web-Based National Development Information System	System is at the processing level		
		5. 5. Number of joint project reviews conducted with development stakeholders	√		
		6. 6. Access to information owned by development stakeholders	√		
17	17.8	1.Maintain exchanged data on development projects			√
	17.16	2.Maintain information on best practices (projects)			√
	17.17				

Chapter 6 - Human Resource Profile

6.1 Carder Management

The details of the Carder of the Department

The Carder of the Department as at 31.12.2023 is as follows.

Table No 6.1: Cadre Information (As at 31.12.2023)			
Classification of staff	Approved Cadre	Existing Cadre	Vacancies
Senior	31	19	12
Tertiary	04	01	03
Secondary	46	34	12
Primary	20	15	05
Total	101	69	32

6.2 Staff Vacancies

Although the approved staff of the Department should have been 101, as at 31.12.2022 the actual staff was only 69 officers. Accordingly, the number of vacancies was 32. Out of the eight senior officers who are vacant, three are from the Sri Lanka Planning Service, two of them are Directors. The vacancies of these 03 posts have strongly affected the performance of the Department and action has been taken to fill the existing vacancies in other services.

The performance of the department has also been affected by the reduction of actual staff due to the development officers who are under the secondary employee category and the staff grade category of the department were taking the opportunity to take leave to work in this country or abroad according to the State Administration Circular 14/2022 dated 06/22/2022.

Apart from the senior officers of the Sri Lanka Planning Service, senior officers of other services have also got the opportunity to engage in project management and supervision work in this department.

6.3 Human Resources Development

Table 6.2: Staff Training Details (As at 2023.12.31)

Name of the programme	No. of staff trained	Duration of the programme (Days)	Total investment (Rs.Mn)		Nature of the programme (Local / Foreign)	Output/ Knowledge Gained
			Local	Foreign		
ADB: Sub-regional Evaluation Capacity Development Workshop Strengthening Project Performance through Evaluation	02	04	borne by the sponsoring agency.		Foreign	Understanding of evaluation concepts and experiences of Asian Development Bank's evaluation systems and procedures.
Seminar on PPP Model Development and Management in developing Countries	02	15	borne by the sponsoring agency.		Foreign	Improve knowledge and understanding of the application of the Public Private Partnership model.
2023 Asian Evaluation Week	01	05	borne by the sponsoring agency.		Foreign	To acquire training and knowledge on evaluation in other countries in Asia
ADB: TA 6627 Regional Capacity Building Workshop on Delivering	01	06	borne by the sponsoring agency.		Foreign	Studying measures to mitigate the

Climate Change Solutions for South Asia Region					effects of climate change
ADB: South Asia Regional Training on Economic Analysis of Investment Projects	01	05	borne by the sponsoring agency.	Foreign	To improve the knowledge of economic analysis of investment projects
IMF SARTTAC Training Course on Nowcasting	01	14	borne by the sponsoring agency..	Foreign	The practice of using recently published data to update key economic indicators
Seminar on China's Foreign Aid Projects of Complete Sets of Equipment-AIBO	02	15	borne by the sponsoring agency.	Foreign	Improve knowledge of Chinese aided project implementation process and current projects around the world.
Advanced Seminar for Financial Leaders from the Perspective of the Belt and Road Initiative	02	10	borne by the sponsoring agency.	Foreign	To gain knowledge about the importance of internal control system, how taxation methods can be used for the development of the country and important strategies for the economic development of a country.

Chapter 7 – Compliance Report

Table 7.1: Compliance Report (As at 2023.12.31)

No.	Applicable Requirement	Compliance Status (Complied/ Not Complied)	Brief explanation for Non-Compliance	Corrective actions proposed to avoid non-compliance in future
1	The Following Financial statements / accounts have been submitted on due date			
1.1	Annual financial statements	Complied		
1.2	Advance to public officers account	Complied		
1.3	Trading and Manufacturing Advance Accounts (Commercial Advance Accounts)	-		
1.4	Stores Advance Accounts			
1.5	Special Advance Accounts			
1.6	Others			
2	Maintenance of books and registers (FR- 445)			
2.1	Fixed assets register has been maintained and updated in terms of Public Administration Circular 267/2018	Complied		
2.2	Personal emoluments register/ Personal emoluments cards has been maintained and updated	Complied		
2.3	Register of Audit queries has been maintained and updated	Complied		
2.4	Register of Internal Audit reports has been maintained and updated	Complied		
2.5	All the monthly account summaries (CIGAS) are prepared and submitted to the Treasury on due date	Complied		

2.6	Register for cheques and money orders has been maintained and updated	Complied		
2.7	Inventory register has been maintained and updated	Complied		
2.8	Stocks Register has been maintained and updated	Complied		
2.9	Register of Losses has been maintained and updated	Complied		
2.10	Commitment Register has been maintained and updated	Complied		
2.11	Register of Counter foil Books (GA – N20) has been maintained and updated	Complied		
03	Delegation of functions for financial control (FR 135)			
3.1	The financial authority has been delegated within the institute	Complied		
3.2	The delegation of financial authority has been communicated within the institute	Complied		
3.3	The authority has been delegated in such manner so as to pass each transaction through two or more officers	Complied		
3.4	The controls has been adhered to by the Accountants in terms of State Account Circular 171/2001 dated 11.05.2014 in using the Government Payroll Software Package	Complied		
4	Preparation of Annual Plans			
4.1	The annual action plan has been prepared	Complied		
4.2	The annual procurement plan has been prepared	Complied		
4.3	The annual Internal Audit plan has been prepared	Complied		
4.4	The annual estimate has been prepared and submitted to the NBD on due date	Complied		

4.5	The annual cash flow has been submitted to the Treasury Operations Department on time	Complied		
5	Audit queries			
5.1	All the audit queries has been replied within the specified time by the Auditor General	Complied		
6	Internal Audit			
6.1	The internal audit plan has been prepared at the beginning of the year after consulting the Auditor General in terms of Financial Regulation 134(2) DMA/1-2019	Complied		
6.2	All the internal audit reports has been replied within one month	Complied		
6.3	Copies of all the internal audit reports has been submitted to the Management Audit Department in terms of Sub-section 40(4) of the National Audit Act No. 19 of 2018	Complied		
6.4	All the copies of internal audit reports has been submitted to the Auditor General in terms of Financial Regulation 134(3)	Complied		
7	Audit and Management Committees			
7.1	Minimum 04 meetings of the Audit and Management Committee has been held during the year as per the DMA Circular 1-2019	Complied	Conducted by the Ministry of Finance, Economic Stabilization and National Policy.	

8	Asset Management			
8.1	The information about purchases of assets and disposals was submitted to the Comptroller General's Office in terms of Paragraph 07 of the Asset Management Circular No. 01/2017	Complied		
8.2	A suitable liaison officer was appointed to coordinate the implementation of the provisions of the circular and the details of the nominated officer was sent to the Comptroller General's Office in terms of Paragraph 13 of the aforesaid circular	Complied		
8.3	The boards of survey was conducted and the relevant reports submitted to the Auditor General on due date in terms of Public Finance Circular No. 05/2016	Complied		
8.4	The excesses and deficits that were disclosed through the board of survey and other relating recommendations, actions were carried out during the period specified in the circular	Complied		
8.5	The disposal of condemn articles had been carried out in terms of FR 772	Complied		
9	Vehicle Management			
9.1	The daily running charts and monthly summaries of the pool vehicles had been prepared and submitted to the Auditor General on due date	Complied		
9.2	The condemned vehicles had been disposed of within a period of less than 6 months after condemning	Complied		
9.3	The vehicle logbooks had been maintained and updated	Complied		
9.4	The action has been taken in terms of F.R. 103, 104, 109 and 110 with regard to every vehicle accident	Complied		

9.5	The fuel consumption of vehicles has been re-tested in terms of the provisions of Paragraph 3.1 of the Public Administration Circular No. 30/2016 of 29.12.2016	Complied		
9.6	The absolute ownership of the leased vehicle log books has been transferred after the lease term	Complied		
10	Management of Bank Accounts			
10.1	The bank reconciliation statements had been prepared, got certified and made ready for audit by the due date	Complied		
10.2	The dormant accounts that had existed in the year under review or since previous years settled	Complied		
10.3	Utilization of Provisions	Complied		
11	Utilization of Provisions			
11.1	Spending so that the provisions provided do not exceed their limits	Complied		
11.2	Receiving liabilities at the end of the year after the utilization of the provision provided, not exceeding the provision limit, in accordance with 94 (1) of FR	Complied		
12	Advances to Public Officers Account			
12.1	The limits had been complied with	Complied		
12.2	A time analysis had been carried out on the loans in arrears	Complied		
12.3	The loan balances in arrears for over one year had been settled		Recovery from retirement gratuity is in progress.	
13	General Deposit Account			

13.1	The action had been taken as per F.R.571 in relation to disposal of lapsed deposits	Complied		
13.2	The control register for general deposits had been updated and maintained	Complied		
14	Imprest Account			
14.1	The balance in the cash book at the end of the year under review remitted to TOD	Complied		
14.2	The ad-hoc sub imprests issued as per F.R. 371 settled within one month from the completion of the task	Complied		
14.3	The ad-hoc sub imprests had not been issued exceeding the limit approved as per F.R.371	Complied		
14.4	The balance of the imprest account had been reconciled with the Treasury books monthly	Complied		
15	Revenue Account			
15.1	The refunds from the revenue had been made in terms of	Not Relevant		
15.2	The revenue collection had been directly credited to the revenue account without credited to the deposit account			
15.3	Returns of arrears of revenue forward to the Auditor General in terms of FR 176			
16	Human Resource Management			
16.1	The staff had been paid within the approved cadre	Complied		
16.2	All members of the staff have been issued a duty list in writing	Complied		
16.3	All reports have been submitted to MSD in terms of their circular no. 04/2017 dated 20.09.2017	Complied		

17	Provision of information to the public			
17.1	An information officer has been appointed and a proper register of information is maintained and updated in terms of Right to Information Act and Regulation	Complied		
17.2	Information about the institution to the public have been provided by Website or alternative measures and has it been facilitated to appreciate / allegation to public against the public authority by this website or alternative measures	Complied		
17.3	Bi-Annual and Annual reports have been submitted as per section 08 and 10 of the RTI Act	Complied		
18	Implementing citizens charter			
18.1	A citizens charter / Citizens client's charter has been formulated and implemented by the Institution in terms of the circular number 05/2008 and 05/2018(1) of Ministry of Public Administration and Management	Complied		
18.2	A methodology has been devised by the Institution in order to monitor and assess the formulation and the implementation of Citizens Charter / Citizens client's charter as per paragraph 2.3 of the circular	Complied		
19	Preparation of the Human Resource Plan			
19.1	A human resource plan has been prepared in terms of the format in Annexure 02 of Public Administration Circular No.02/2018 dated 24.01.2018.	Complied		
19.2	A minimum training opportunity of not less than 12 hours per year for each member of the staff has been ensured in the aforesaid Human Resource Plan	Complied		

19.3	Annual performance agreements have been signed for the entire staff based on the format in Annexure 01 of the aforesaid Circular	Complied		
19.4	A senior officer was appointed and assigned the responsibility of preparing the human resource development plan, organizing capacity building programs and conducting skill development programs as per paragraph No.6.5 of the aforesaid Circular	Complied		
20	Responses Audit Paras			
20.1	The shortcomings pointed out in the audit paragraphs issued by the Auditor General for the previous years have been rectified	Complied		

Department of Project Management and Monitoring - Organizational Structure 31.12.2023

